

CAPM Exam Tips Websites

Prepared by: Celeste Ng

Updated: February, 2024

Sources: As given on each slide

The 15 most in-demand tech jobs for 2024 – and how to hire for them

Feature

05 Jan 2024 • 11 mins

Careers IT Jobs IT Leadership

From cloud engineers to developers to security pros, the battle for the best IT talent wages. Here's what to look for (and what to offer) when hiring for the 15 most in-demand IT jobs for 2024.

in



Certifications: Relevant certifications for an IT director include Project Management Professional (PMP), Certified Information Systems Security Professional (CISSP), and Information Technology Infrastructure Library (ITIL).

Source:

<https://www.cio.com/article/230935/hiring-the-most-in-demand-tech-jobs-for-2021.html>

The 15 most in-demand tech jobs for 2024

New to the role

Ave. exp. & has all needed skill

Job	25th percentile	50th percentile	75th percentile
Systems security manager	\$137,250	\$167,750	\$198,500
Network/cloud architect	\$133,000	\$165,750	\$196,750
Applications architect	\$134,750	\$163,250	\$195,500
IT director	\$132,000	\$161,250	\$192,000
ERP integration manager	\$120,500	\$153,250	\$187,500
Big data engineer	\$122,000	\$149,500	\$174,250
Data security analyst	\$120,000	\$147,500	\$170,250
Data scientist	\$119,000	\$144,250	\$167,000

The most in-demand IT Jobs in 2024

ERP integration manager

An ERP integration manager oversees the integration of software systems and applications in an organization, maintaining the flow of data and ensuring interoperability across the organization.

Requirements: Candidates for this role should have strong ERP knowledge, experience integrating technologies in an enterprise setting, and strong technical expertise. It's a role that typically requires at least a bachelor's degree in IT, computer science, business administration, or a related field, along with experience in ERP implementation and integration project management.

Certifications: Relevant certifications include Project Management Professional (PMP), Six Sigma certification scheme, Oracle SaaS ERP certifications, and SAP certifications.


Skills and experience to look for:

- Project management, data management, and problem-solving skills
- Strong technical knowledge of programming languages, databases, and integration tools such as SQL, ETL tools, and web services
- Experience working closely with vendors, third-party providers, and working with cross-functional teams for successful integrations

Source:

<https://www.cio.com/article/230935/hiring-the-most-in-demand-tech-jobs-for-2021.html>

One of the most in-demand IT Jobs in the future



Community You Can Count On

PMI is the world's largest project manager community, connecting you with thought leaders and trend-setters around the globe.

[Learn More About PMI](#)

1,400,000 PMP Certification Holders Worldwide	700,000 Active Members Around the Globe	25,000,000 New Project Management Employees Needed by 2030
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Source: <https://www.pmi.org/>

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Project Management Institutes (PMI)

(URL: Google, 2022; Wikipedia, 2022; PMI, 2024)

美國專案管理協會

Project Management Institute

Not-for-profit organization

The Project Management Institute is a U.S.-based not-for-profit professional organization for project management. [Wikipedia](#)

Founded: 1969

Revenue: 318.4 million USD (2020)

President: Sunil Prashara


Staff: 636 (2021)

Subsidiary: Disciplined Agile Inc.


Founders: Ned Engman, Eric Jenett, J Gordon Davis, Susan Gallagher, James Snyder

Disclaimer


Executives [View 3+ more](#)




Sunil Prashara
President & Chief Executive Officer



Mark Lines
Vice President, Disciplined Agile (DA)



Dave Garrett
Chief Strategy & Growth Officer



Joe Cahill
Chief Customer Officer (CCO)

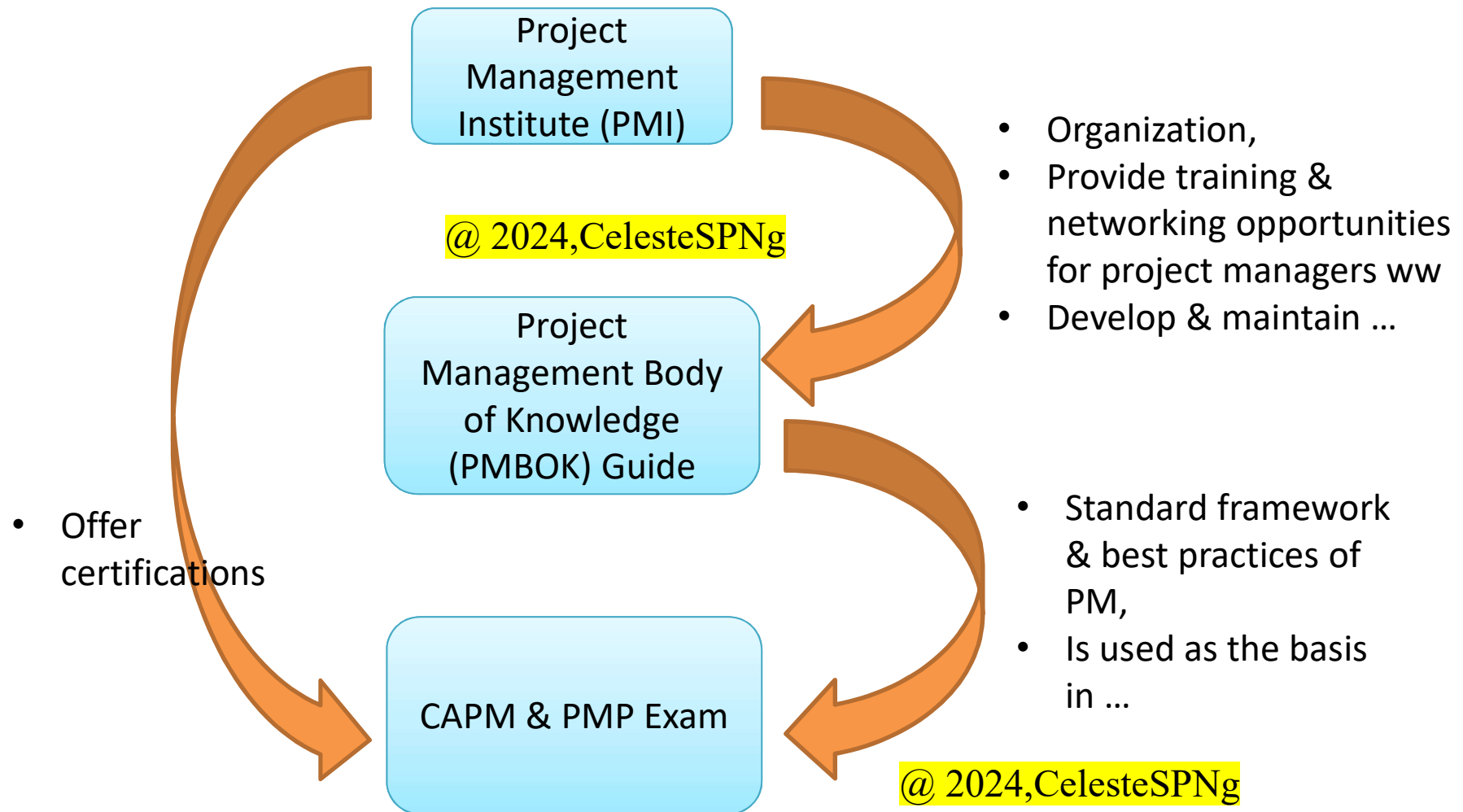
Project Management Institute

 **Project Management Institute.**

Formation	1969
Type	Professional Association Organization
Purpose	Project management
Location	Newtown Square, Pennsylvania, United States
Coordinates	 39°58'40.3674"N 75°25'7.4352"W
Region served	Worldwide
Services	Certification, Industry standards, Conferences, Publications
Membership	680,000+ (2021) ^[1]
Board of directors	Jennifer Tharp, Chair Tony Appleby, Chair Emeritus ^[2]
Key people	Michael DePrisco, Interim President and CEO
Revenue	▼\$318.37 million (2020)
Expenses	▼\$266.34 million (2020)
Staff	636 (2021)
Volunteers	14,000 (2021)
Website	www.pmi.org

PMI

- U.S.-based not-for-profit **professional organization** for project management (非營利, 專案管理“專業組”)
- The **global authority** in project management (全球 專案管理權威,)
- Committed to **advancing the project management profession** (致力於推動專案管理專業發展)



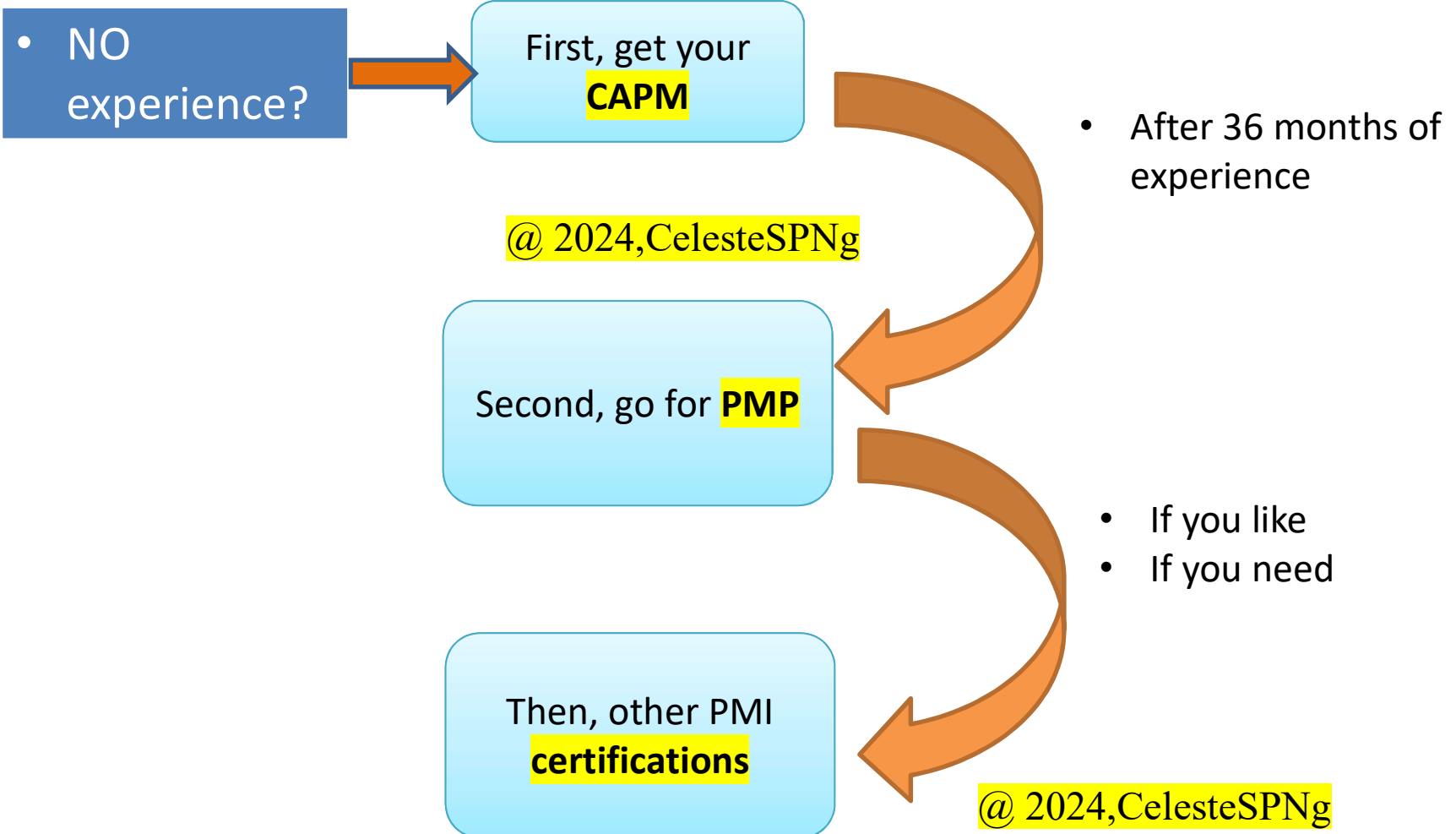
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PMI Certification: Online test, from 2nd Jan 2021

(URL: <https://www.pmi.org/certifications/project-management-pmp>)

美國專案管理協會(PMI)認證！

[Certifications](#) [Membership](#) [Learning & Events](#) [PMBOK® Guide & Standards](#) [Business Solutions](#) [Store](#) [About](#) [Shopping Cart](#) [Search](#)

[Like](#) [Tweet](#) [Share](#)

PMP® Exam Updates

[PMP Exam Updates](#)

[5 Ways to Prepare for the PMP Exam](#)

[PMP Exam Q&A](#)


[Exam Day Essentials](#)

[PMP Exam Reference List](#)

The PMP® Certification Exam Has Changed

The new version of the Project Management Professional (PMP)® certification exam launched on 2 January 2021. Read below to find out what's changing.

The PMP® certification exam can be completed in your home or office. [Learn more about the online proctored exam.](#)



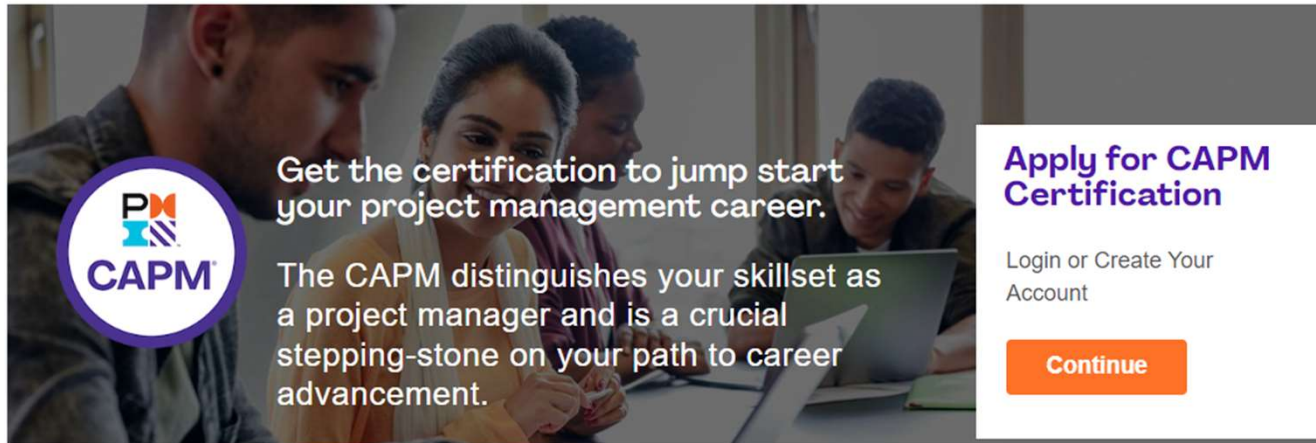
Project Professionals are Evolving—and so is the PMP® certification exam


On-demand PMP® Exam Prep Course

PMI Certification: **PMP & CAPM**, from 11th Feb 2023

(URL: [PMP Certification | Project Management Institute \(pmi.org\)](https://www.pmi.org))

Certified Associate in Project Management
(CAPM)[®]

A banner for CAPM certification featuring a group of four diverse professionals (three men and one woman) in a meeting, looking at a laptop. The background is slightly blurred.

The CAPM logo consists of a circular emblem with a stylized 'PM' in blue and orange, and the text 'CAPM' in blue below it.

Get the certification to jump start your project management career.

The CAPM distinguishes your skillset as a project manager and is a crucial stepping-stone on your path to career advancement.

Apply for CAPM Certification

Login or Create Your Account

[Continue](#)

A banner for PMP certification featuring a man with glasses and a beard, wearing a blue shirt, gesturing with his hands while talking to a woman whose back is to the camera. The background is slightly blurred.

The PMP logo consists of a circular emblem with a stylized 'PM' in blue and orange, and the text 'PMP' in blue below it.

Supercharge Your Skills.
Work Smarter.

Designed by project managers for project managers, PMP[®] certification is a globally-recognized project management certification. It proves you have the ability to lead projects for any organization and in any industry.

Apply for PMP Certification

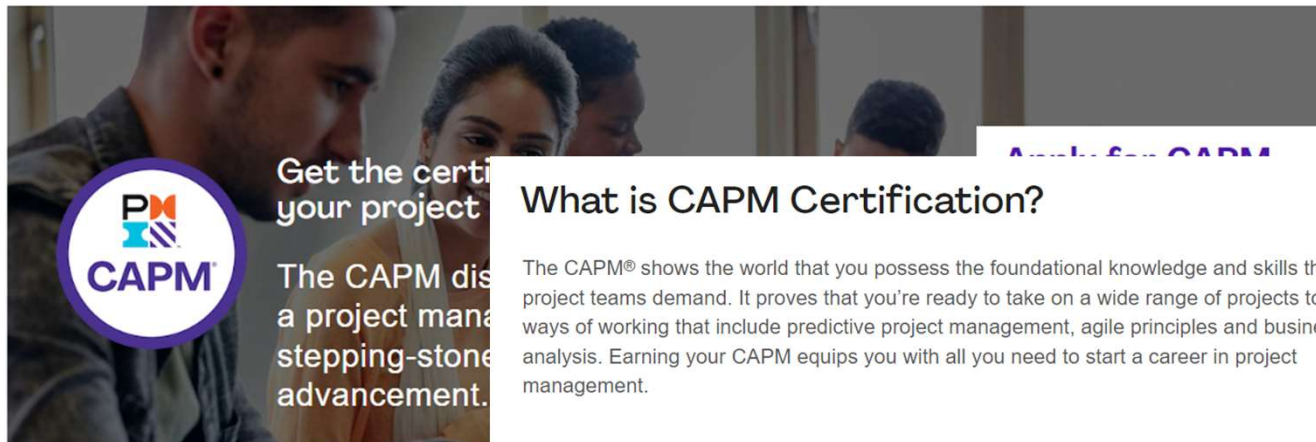
Login or Create Your Account

[Continue](#)

PMI Certification: **CAPM**, from 11th Feb 2023

(URL: 2024, <https://www.pmi.org/certifications/certified-associate-capm>)

Certified Associate in Project Management
(CAPM)[®]



What is CAPM Certification?

The CAPM[®] shows the world that you possess the foundational knowledge and skills that project teams demand. It proves that you're ready to take on a wide range of projects too—with ways of working that include predictive project management, agile principles and business analysis. Earning your CAPM equips you with all you need to start a career in project management.

The newly updated, 3 hour, 150-question CAPM certification exam tests your aptitude on Project Management Fundamentals and Core Concepts.

The CAPM Exam is available in the following languages: English, Spanish, Arabic, Italian, French, Portuguese (Brazilian), German, and Japanese.

Updates to the exam include:

- Agile Frameworks/Methodologies
- Business Analysis Frameworks
- Predictive Plan-Based Methodologies

The CAPM certification is essential to gain entry and start building your career as a project manager. It also positions you to pursue any of our major certifications including the gold standard in project management certification, the **Project Management Professional (PMP)[®]**.

#1 Certification

CAPM[®] is ranked #1 out of the 9 Most In-Demand Professional Certifications You Can Get Right Now.

Source: [Entrepreneur](#)

Celeste:
available
exam
language

PMI Certification: **CAPM**, from 11th Feb 2023

(URL: [PMP Certification | Project Management Institute \(pmi.org\)](https://www.pmi.org/certification/capm))

Why earn CAPM certification?

- Being CAPM certified creates opportunities for entry-level project management roles like project coordinator associate and junior project manager.
- Earning your CAPM certification means automatically meeting the 35 hours of project management education and training required to sit for the PMP exam.
- Whether you're looking to build on your current skillset or pursue an exciting new career, the CAPM distinguishes your skills and empowers you to build the project management career of your dreams.

25M

New project management oriented employees needed to meet global talent demands by 2030

1.6M

PMI Certification holders worldwide including CAPM, PMP, ACP, and more

PMI Certification: **CAPM**, from 11th Feb 2023

(URL: 2024, [PMP Certification | Project Management Institute \(pmi.org\)](https://www.pmi.org/certification/capm))

Am I Eligible?

To sit for the exam, you must meet the following CAPM requirements:

- Have a secondary degree, such as a high school diploma, GED (general educational development), or global equivalent
- Have at least 23 contact hours of project management education completed before the exam (PMI's online [Project Management Basics course](#) can help fulfill this requirement)

Apply

Have advanced project

You may be eligible for the [Project Mana](#)

How Much Does It Cost?

There is an exam fee required to earn the CAPM.

Member: \$225.00 Non-Member: \$300.00

Save Money With A PMI Membership

Package your certification with a PMI membership to save on your certification exam fee

[Become a Member](#)

Are you a student? [Apply for our Student Bundle](#) for substantial savings.

PMI Certification: **CAPM**, from 11th Feb 2023

(URL: 2024, <https://www.pmi.org/certifications/certified-associate-capm>)

How to Get Your CAPM Certification

Plan

The CAPM can take your career to the next level. Map out your plan to get the certification.

[Map Your Journey](#)

Prepare

From our on-demand CAPM Exam Prep Course to our Authorized Training Partner-conducted training sessions, we have a wide range of study resources to set you up for success.

[Prepare for the Exam](#)

Take the Exam

With eligibility confirmed and the exam fee paid, you'll be ready to schedule and take the exam.

[Apply for Your CAPM](#)

PMI Certification: **CAPM**, from 11th Feb 2023

(URL: 2024, <https://www.pmi.org/certifications/certified-associate-capm>)

Get Started With These Important Resources

You'll find answers to your questions here.

CAPM Exam Content Outline



Learn details about the exam, including what to expect, what's included, and how it is structured.

English



Download



Certification Handbook



Understand requirements, the application process, and certification timeline.

English



Download



PMI Certification: PMP & others, from 11th Feb 2023

(URL: [PMP Certification | Project Management Institute \(pmi.org\)](https://www.pmi.org))

Certification Framework



PMI certifications show future employers that you have the practical knowledge, insights, and professional expertise to meet increasingly heightened project demands. With certifications designed for all experience levels, there's always an optimal next step to enhance and accelerate your career.

0-3 YEARS EXPERIENCE

NEW TO PROJECTS

PMI Project
Management
Ready™

[View >](#)

CAPM®

Certified Associate
in Project
Management

[View >](#)

PMI-ACP®

PMI Agile Certified
Practitioner

[View >](#)

DASM™

Disciplined Agile
Scrum Master

[View >](#)

DASSM™

Disciplined Agile
Senior Scrum
Master

[View >](#)

3+ YEARS EXPERIENCE

SKILLED PRACTITIONER

PMP®

Project
Management
Professional

[View >](#)

PMI-PBA®

PMI Professional in
Business Analysis

[View >](#)

DAVSC™

Disciplined Agile
Value Stream
Consultant

[View >](#)

DAC™

Disciplined Agile
Coach

[View >](#)

Question about
certification

PMI Certification: **PMP & others**, from 11th Feb 2023

(URL: [PMP Certification | Project Management Institute \(pmi.org\)](https://www.pmi.org))

SPECIALIZATION

PMI-RMP®

PMI Risk
Management
Professional

[View >](#)

PMI-SP®

PMI Scheduling
Professional

[View >](#)

AHPP™

Agile Hybrid
Project Pro™

[View >](#)

AM-MC

Agile Metrics
Micro-Credential

[View >](#)

CD-P

Citizen Developer
Practitioner

[View >](#)

CDBA

Citizen Developer
Business
Architect

[View >](#)

BEPC

Built Environment
Project
Communication
Pro

[View >](#)

BEPM

Built Environment
Performance and
Materials
Management Pro

[View >](#)

BETI

Built Environment
Technology and
Innovation Pro

[View >](#)

PMI-CP™

Construction
Professional in
Built Environment
Projects™

[View >](#)

OTF

Organizational
Transformation
Foundation

[View >](#)

OTI

Organizational
Transformation
Implementation

[View >](#)

OTO

Organizational
Transformation
Orchestration

[View >](#)

8+ YEARS EXPERIENCE

SENIOR LEVEL PRACTITIONER

PgMP®

Program
Management
Professional

[View >](#)

PfMP®

Portfolio
Management
Professional

[View >](#)

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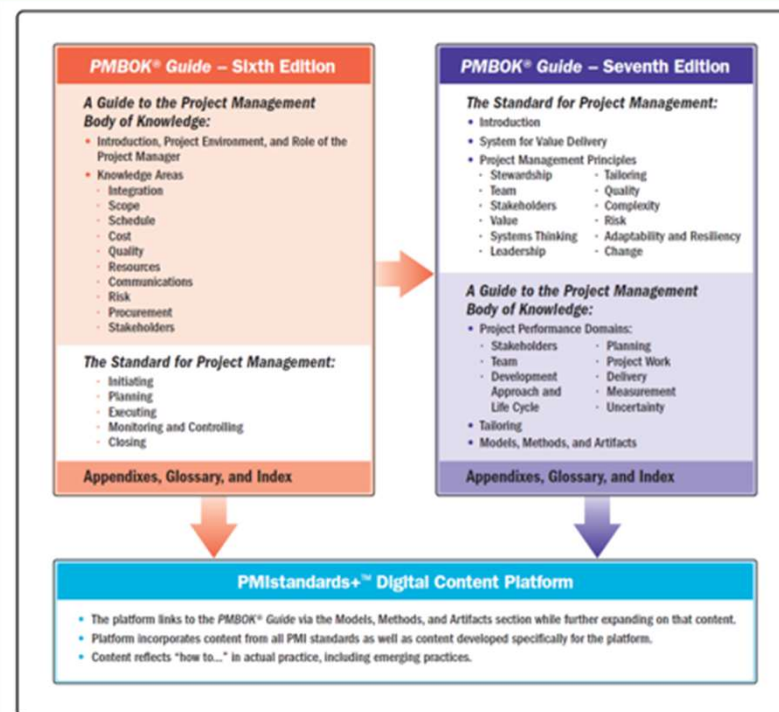
PMBOK – 6th Edition, 7th Edition

CAPM Exam

- Both **CAPM** and **PMP** exams are based on
 - PMI's Project Management Body of Knowledge (PMBOK)

Source: PMI, 2021,
"A Guide to the
Project
Management
Body of
Knowledge
(PMBOK guide)," **Seventh edition**,
Newtown Square, PA:
Project
Management
Institute, Inc.

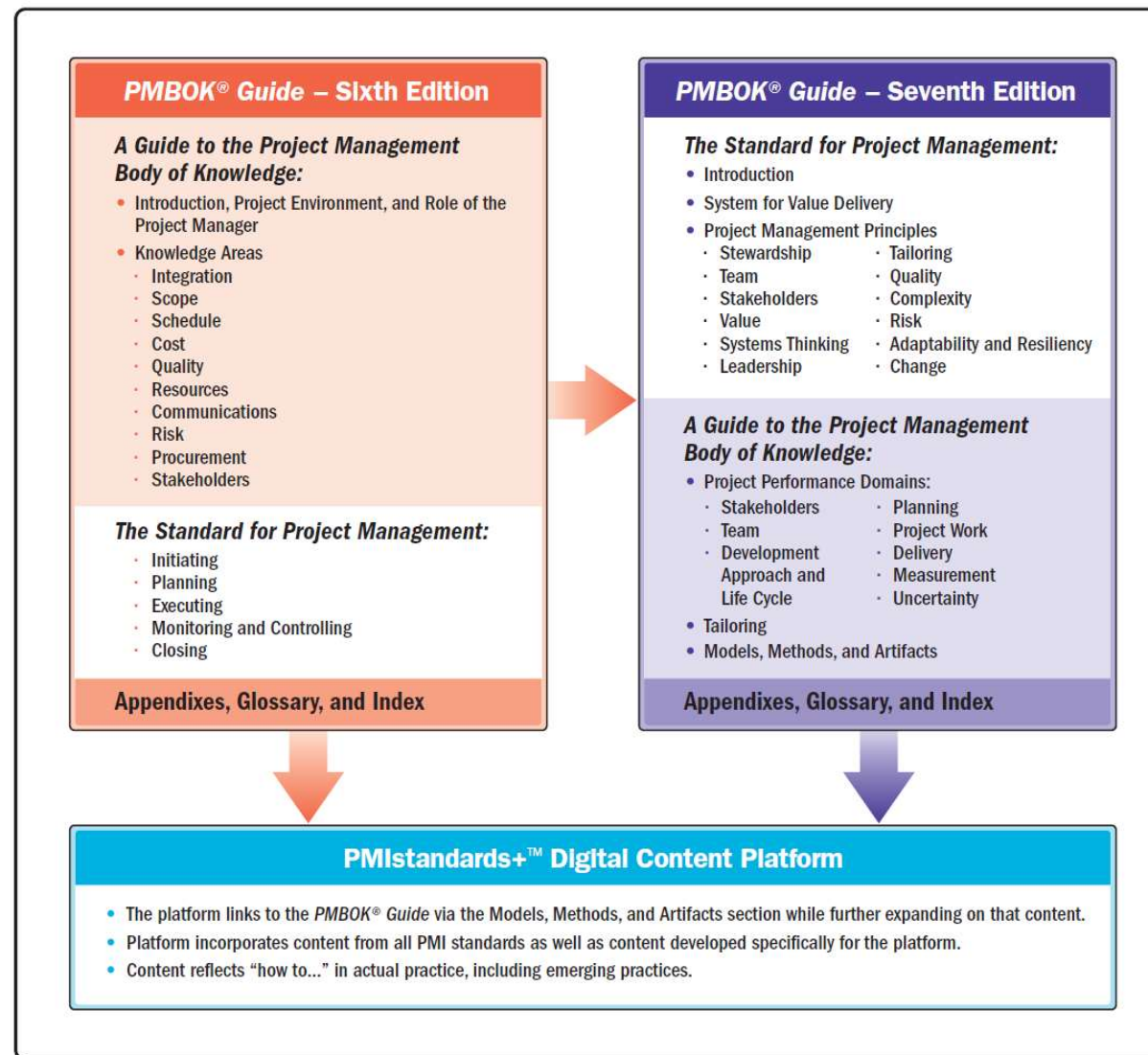
PMBOK 7th Edition



Revision to *The Standard for Project Management* and Migration from the Sixth Edition to the Seventh Edition of the *PMBOK® Guide* and the *PMStandards+™* Digital Content Platform

PMBOK 7th Edition

Source: PMI, 2021,
“A Guide to the
Project
Management
Body of
Knowledge
(PMBOK guide),”
Seventh edition,
Newtown Square, PA:
Project
Management
Institute, Inc.



Revision to *The Standard for Project Management* and Migration from the Sixth Edition to the Seventh Edition of the PMBOK® Guide and the PMStandards+™ Digital Content Platform

CAPM Exam Content

Domain	Percentage of Items on Test
I. Project Management Fundamentals and Core Concepts	36%
II. Predictive, Plan-Based Methodologies	17%
III. Agile Frameworks/Methodologies	20%
IV. Business Analysis Frameworks	27%
Total	100%

Domain 2 Predictive, Plan-Based Methodologies – 17%	
Task 1	Explain when it is appropriate to use a predictive, plan-based approach. <ul style="list-style-type: none"> Identify the suitability of a predictive, plan-based approach for the organizational structure (e.g., virtual, colocation, matrix structure, hierarchical, etc.). Determine the activities within each process. Give examples of typical activities within each process. Distinguish the differences between various project components.
Task 2	Demonstrate an understanding of a project management plan schedule. <ul style="list-style-type: none"> Apply critical path methods. Calculate schedule variance. Explain work breakdown structures (WBS). Explain work packages. Apply a quality management plan. Apply an integration management plan.
Task 3	Determine how to document project controls of predictive, plan-based projects. <ul style="list-style-type: none"> Identify artifacts that are used in predictive, plan-based projects. Calculate cost and schedule variances.

Compiled by: CelesteSPNg 2023

Domain 3 Agile Frameworks/Methodologies – 20%	
Task 1	Explain when it is appropriate to use an adaptive approach. <ul style="list-style-type: none"> Compare the pros and cons of adaptive and predictive, plan-based projects. Identify the suitability of adaptive approaches for the organizational structure (e.g., virtual, colocation, matrix structure, hierarchical, etc.). Identify organizational process assets and environmental factors that facilitate the use of adaptive approaches.
Task 2	Determine how to plan project iterations. <ul style="list-style-type: none"> Distinguish the logical units of iterations. Interpret the pros and cons of the iteration. Translate this WBS to an adaptive iteration. Determine inputs for scope. Explain the importance of adaptive project tracking versus predictive, plan-based tracking.
Task 3	Determine how to document project controls for an adaptive project. <ul style="list-style-type: none"> Identify artifacts that are used in adaptive projects.
Task 4	Explain the components of an adaptive plan. <ul style="list-style-type: none"> Distinguish between the components of different adaptive methodologies (e.g., Scrum, Extreme Programming (XP), Scaled Adaptive Framework (SAFe®), Kanban, etc.).
Task 5	Determine how to prepare and execute task management steps. <ul style="list-style-type: none"> Interpret success criteria of an adaptive project management task. Prioritize tasks in adaptive project management.

Source: PMI, 2023, *PMI Certified Associate in Project Management (CAPM)® Exam Content Outline*

Domain 1 Project Management Fundamentals and Core Concepts – 36%	
Task 1	Demonstrate an understanding of the various project life cycles and processes. <ul style="list-style-type: none"> Distinguish between a project, program, and a portfolio. Distinguish between a project and operations. Distinguish between predictive and adaptive approaches. Distinguish between issues, risks, assumptions, and constraints. Review/critique project scope. Apply the project management code of ethics to scenarios (refer to <i>PMI Code of Ethics and Professional Conduct</i>). Explain how a project can be a vehicle for change.
Task 2	Demonstrate an understanding of project management planning. <ul style="list-style-type: none"> Describe the purpose and importance of cost, quality, risk, schedule, etc. Distinguish between the different deliverables of a project management plan versus product management plan. Distinguish differences between a milestone and a task duration. Determine the number and type of resources in a project. Use a risk register in a given situation. Use a stakeholder register in a given situation. Explain project closure and transitions.
Task 3	Demonstrate an understanding of project roles and responsibilities. <ul style="list-style-type: none"> Compare and contrast the roles and responsibilities of project managers and project sponsors. Compare and contrast the roles and responsibilities of the project team and the project sponsor. Explain the importance of the role the project manager plays (e.g., initiator, negotiator, listener, coach, working member, and facilitator). Explain the differences between leadership and management. Explain emotional intelligence (EQ) and its impact on project management.
Task 4	Determine how to follow and execute planned strategies or frameworks (e.g., communication, risks, etc.). <ul style="list-style-type: none"> Give examples of how it is appropriate to respond to a planned strategy or framework (e.g., communication, risk, etc.). Explain project initiation and benefit planning.
Task 5	Demonstrate an understanding of common problem-solving tools and techniques. <ul style="list-style-type: none"> Evaluate the effectiveness of a meeting. Explain the purpose of focus groups, standup meetings, brainstorming, etc.

2024/2/20

CAPM vs. PMP

(Direct quotes from source: Coursera, 2023, URL:

<https://www.coursera.org/articles/capm-vs-pmp>)

	CAPM	PMP
Who's it for?	Entry-level project managers	Those with at least three years of project management experience
Jobs postings that mention certification on Indeed (October 2022)	1,738	34,231
Requirements	Secondary degree, plus 23 hours of project management education	35 hours of project management training (can be replaced with CAPM), and 36 months of experience leading projects with a four-year degree, or 60 months with a secondary degree
Average US salary (from Pay scale, October 2022)	\$68,000	\$111,000
Cost	\$300 for non-PMI members, \$225 for PMI members	\$555 for non-PMI members, \$405 for PMI members
Exam	3 hours, 150 questions	3 hours 50 minutes, 180 questions

CAPM vs. PMP Exam

(Direct quotes from source: Coursera, 2023, URL: <https://www.coursera.org/articles/capm-vs-pmp>)

Are you a student? Get the student bundle

If you're enrolled in an accredited, degree-granting program, you may be eligible for the student bundle. This gets you PMI membership for \$32 and the CAPM exam certification for \$225, for a total of \$257.

CAPM vs. PMP exam

The CAPM and PMP exams differ in content and difficulty. The CAPM is a knowledge-based exam, testing candidates on project management theory and processes. The PMP extends into the practical application of project management, including tools and techniques [7]. The CAPM sticks to material in the PMBOK Guide, while the PMP tests you on knowledge beyond.

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PMBOK – 6th Edition, 7th Edition

History of Project Management Body of Knowledge (PMBOK) Guide

The evolution of the *PMBOK Guide* is reflected in editions of the Guide.

(Direct quotes from
source: Wikipedia, 2024,
URL:
[https://en.wikipedia.org/
wiki/Project_Managemen
t_Body_of_Knowledge#](https://en.wikipedia.org/wiki/Project_Management_Body_of_Knowledge#))

Year	Title	Revision summary
1996	<i>PMBOK Guide</i>	Published in 1996 by the Project Management Institute (PMI), this document evolved from a white paper published in 1983 called the "Ethics, Standards, and Accreditation Committee Final Report" with a different title and significantly reorganized. ^[2]
2000	<i>PMBOK Guide, 2000 Edition</i>	The second edition (published as the <i>2000 Edition</i>) added new material reflecting the growth of practices. ^{[3][4]}
2004	<i>PMBOK Guide, Third Edition</i>	The third edition (2004) was a significant edit from the earlier editions, changing criteria for inclusion from "generally accepted" practice to "generally recognized as good practice". ^[5]
2008	<i>PMBOK Guide, Fourth Edition</i> ^[4]	
2013	<i>PMBOK Guide, Fifth Edition</i> ^[6]	
2017	<i>PMBOK Guide, Sixth Edition</i>	The sixth edition (September 2017) added several topics and included agile practices for the first time. ^[7]
2021	<i>PMBOK Guide, Seventh Edition</i>	The seventh edition (2021) presents major structural changes, such as replacing the 10 knowledge areas with 12 principles and including agile practices more comprehensively. ^[8]

Overview of PMBOK 6th Edition in 2017

(Direct quotes from source: Wikipedia, 2021, URL:
https://en.wikipedia.org/wiki/Project_Management_Professional)

- The PMI --- *Guide to the Project Management Body of Knowledge* (aka the PMBOK Guide).^[4]
- The **PMBOK Guide** ... in its sixth edition, ... embodies a project life cycle and five major project management **Process Groups**:^[7]
 1. Initiating
 2. Planning
 3. Executing
 4. Monitoring and Controlling
 5. Closing
- encompassing a total of 49 processes.^[7]

Overview of PMBOK 6th Edition in 2017

(Direct quotes from source: Wikipedia, 2021, URL:

https://en.wikipedia.org/wiki/Project_Management_Professional)

- Mapped to these five process groups are ten project management **Knowledge Areas**:
 1. Project Integration Management
 2. Project Scope Management
 3. Project Schedule Management
 4. Project Cost Management
 5. Project Quality Management
 6. Project Resource Management
 7. Project Communications Management
 8. Project Risk Management
 9. Project Procurement Management
 10. Project Stakeholder Management^[7]

PMBOK 7th Edition in July 2021

Celeste:
how (tech)

Source: PMI, 2021,
“A Guide to the
Project
Management Body
of Knowledge
(PMBOK guide),”
Seventh edition,
Newtown Square, PA:
Project
Management
Institute, Inc.

Additional resource:
<https://www.youtube.com/watch?v=kQ8jSjS28Lk>;
<https://blog.masterofproject.com/pmbok-7th-edition/>

Celeste:
why,
when

PMBOK® Guide – Sixth Edition

A Guide to the Project Management Body of Knowledge:

- Introduction, Project Environment, and Role of the Project Manager
- Knowledge Areas
 - Integration
 - Scope
 - Schedule
 - Cost
 - Quality
 - Resources
 - Communications
 - Risk
 - Procurement
 - Stakeholders

The Standard for Project Management:

- Initiating
- Planning
- Executing
- Monitoring and Controlling
- Closing

Appendixes, Glossary, and Index

PMBOK® Guide – Seventh Edition

The Standard for Project Management:

- Introduction
- System for Value Delivery
- Project Management Principles
 - Stewardship
 - Team
 - Stakeholders
 - Value
 - Systems Thinking
 - Leadership
 - Tailoring
 - Quality
 - Complexity
 - Risk
 - Adaptability and Resiliency
 - Change

A Guide to the Project Management Body of Knowledge:

- Project Performance Domains:
 - Stakeholders
 - Team
 - Development Approach and Life Cycle
 - Planning
 - Project Work
 - Delivery
 - Measurement
 - Uncertainty
- Tailoring
- Models, Methods, and Artifacts

Appendixes, Glossary, and Index

PMIstandards+™ Digital Content Platform

- The platform links to the PMBOK® Guide via the Models, Methods, and Artifacts section while further expanding on that content.
- Platform incorporates content from all PMI standards as well as content developed specifically for the platform.
- Content reflects “how to...” in actual practice, including emerging practices.

PMBOK 6th
Edition

Revision to *The Standard for Project Management* and Migration from the Sixth Edition to the Seventh Edition of the PMBOK® Guide and the PMIstandards+™ Digital Content Platform

PMBOK 7th Edition in July 2021

Why is PMBOK® changing?

- Until now, PMBOK was mainly focusing on waterfall project management techniques. However,
 - The **fast pace of technology, competition is harsher** than it was never before.
 - **Product life cycles are shorter** and
 - **Requirements of the product or project can change over time** depending on the progress of the project.
- ➔ That is why **agile project management methods and approaches emerged in the 2000s.**
 - These agile frameworks started to be **adopted** by many organizations in project management, **especially in the IT and software industry.**
- PMBOK is the backbone of the PMP certification exam content.
- That is the main reason why PMBOK is changing every three to five years.

Celeste: **project management dynamics (ENVIRONMENT) are changing ➔ PMBOK (/people cert) must be changed (to remain relevant)**

Source: <https://blog.masterofproject.com/pmbok-7th-edition/>





THANK YOU!

 Celeste SP Ng

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